# Business Continuity and Cyber Security: a mandatory collaboration to reach operational resilience.

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Christian De Boeck - 09/02/2023

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#### Business Continuity / Operational Resilience

#### llience deliverto Output Cyber-Resilience

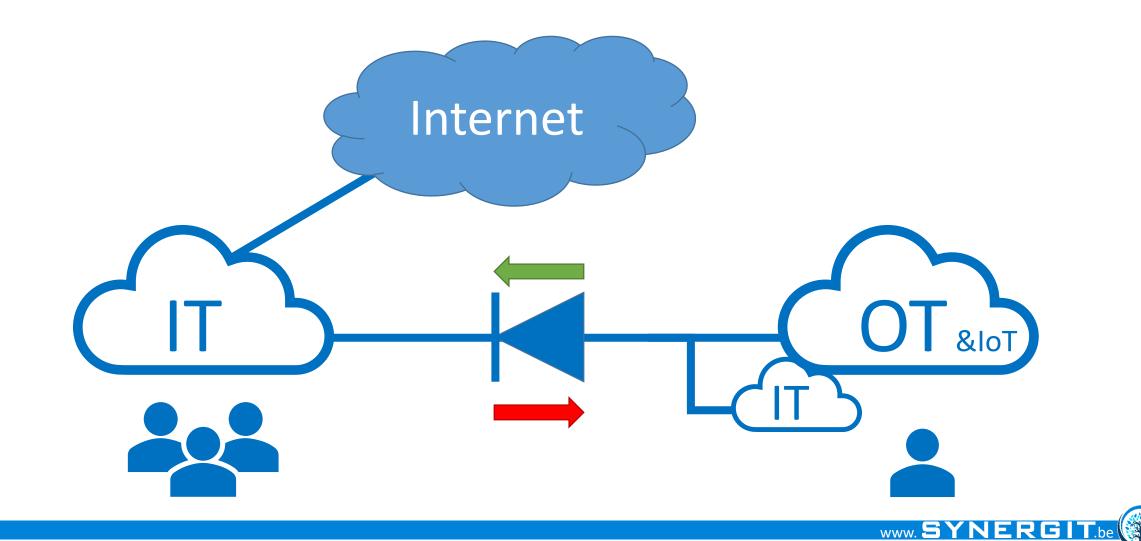
**Evaluations & Audits** 

Mentoring, Coaching & Change management

ow carbon Transition



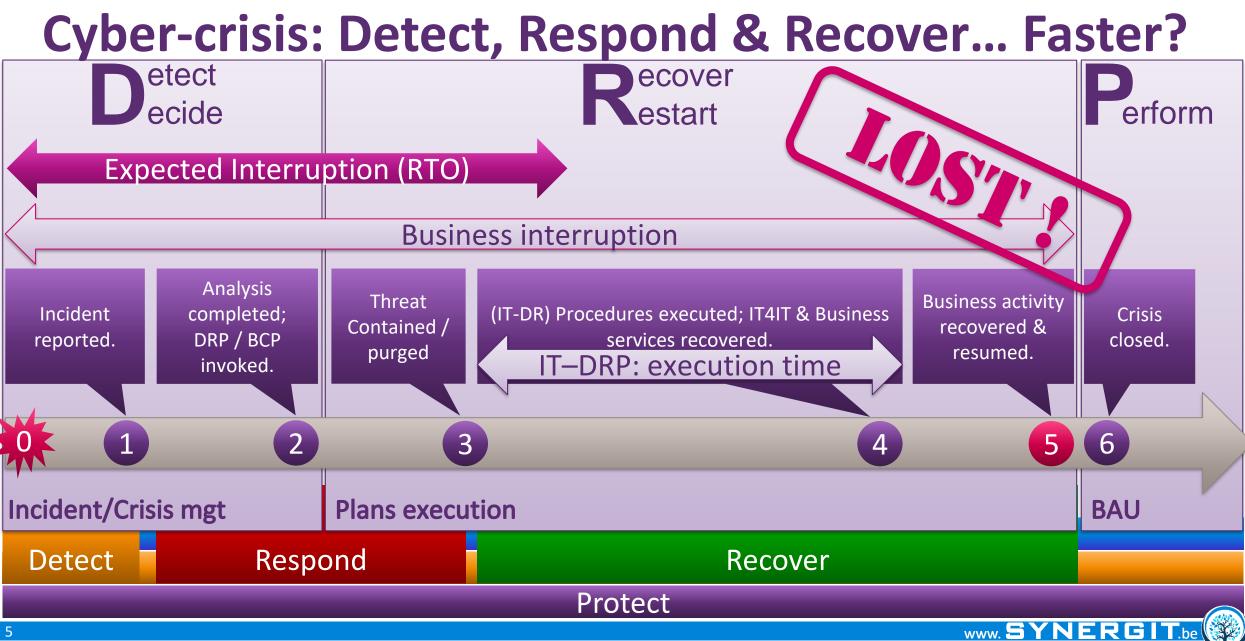
## Setup the scene: IT, OT and Schizophrenia

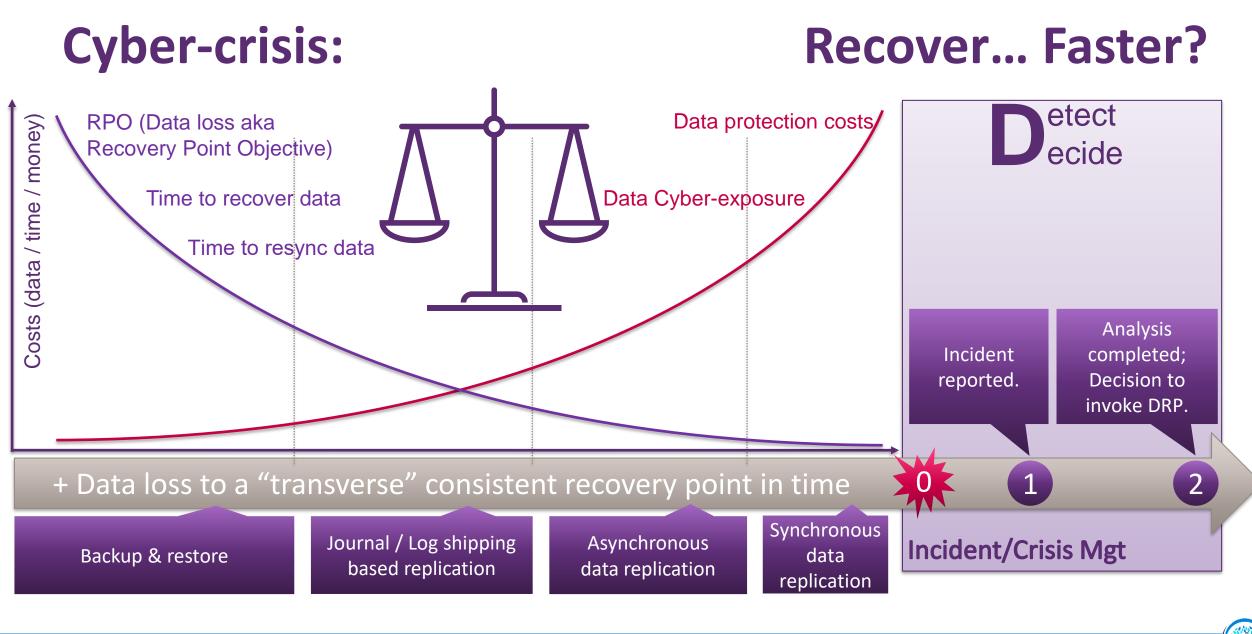


### **Cyber-crisis: Detect, Respond & Recover... Faster?**









## **Cyber-crisis:**

## **Recover... Faster?**

- ✓ Data is safe
- ✓ Data is easily available on-site
- Can people access the site?
- Can people access the network?
- Are there servers ready to be used?
- Is the backup solution functional?
- Can you restore the backup solution?
- Is your data really uncorrupted?
- How long to restore it all?



## **Cyber-crisis:**



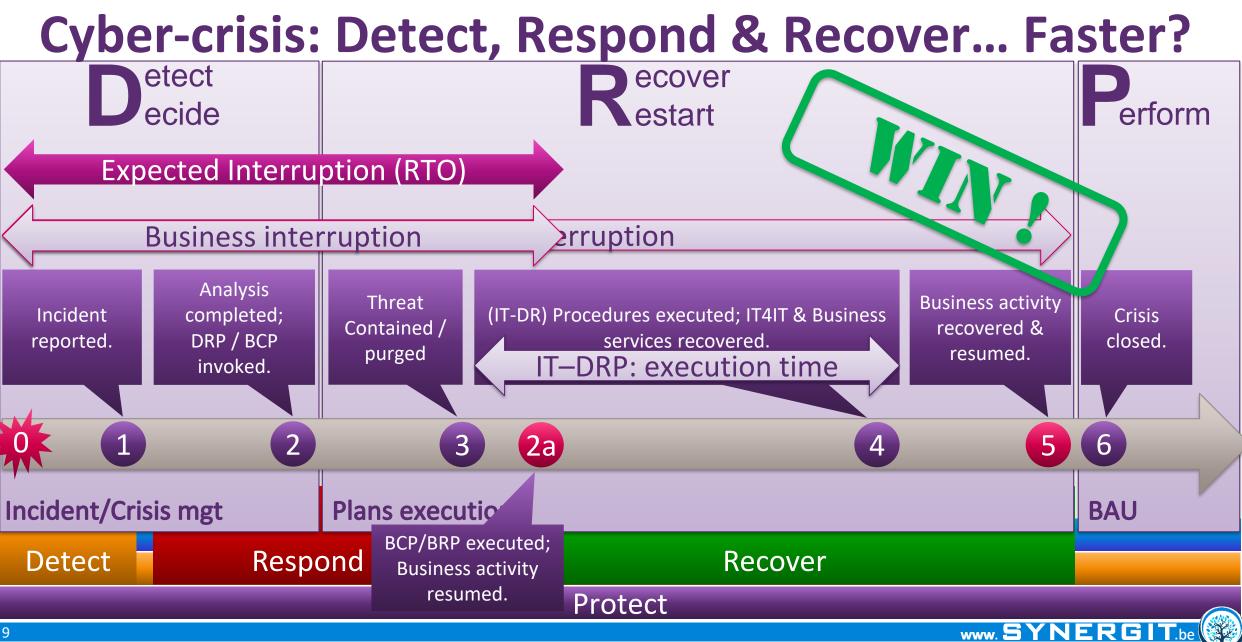


by NICOLAS GAUCHARD:

10 Myths and Pitfalls to avoid:

- 1. Paying the ransom **P** will speed up your back up process.
- 2. Reopening the information system too quickly.
- 3. Wait for an extreme level of security  $\bigcirc$  before reopening.
- 4. Denying a restart in degraded mode.
- 5. Wanting to restart all at once.
- 6. Executing major changes in a hurry 🏂.
- 7. Waiting until investigations are complete.
- 8. Not anticipating human resource management **1**.
- 9. Hiding the situation from employees, partners, customers.
- 10. Failing to structure crisis management.

https://www.riskinsight-wavestone.com/en/2023/01/successful-ransomware-crisis-management-top-10-pitfalls-to-avoid/



## Take away:

- Strong (trained) Crisis Management
- Communication is key
- Old school still have value:
  - Air gap site
  - Backup on tape
- It's a team work (Security, IT & business)
  - Phased restart
  - Workarounds



# **Thank You**

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